

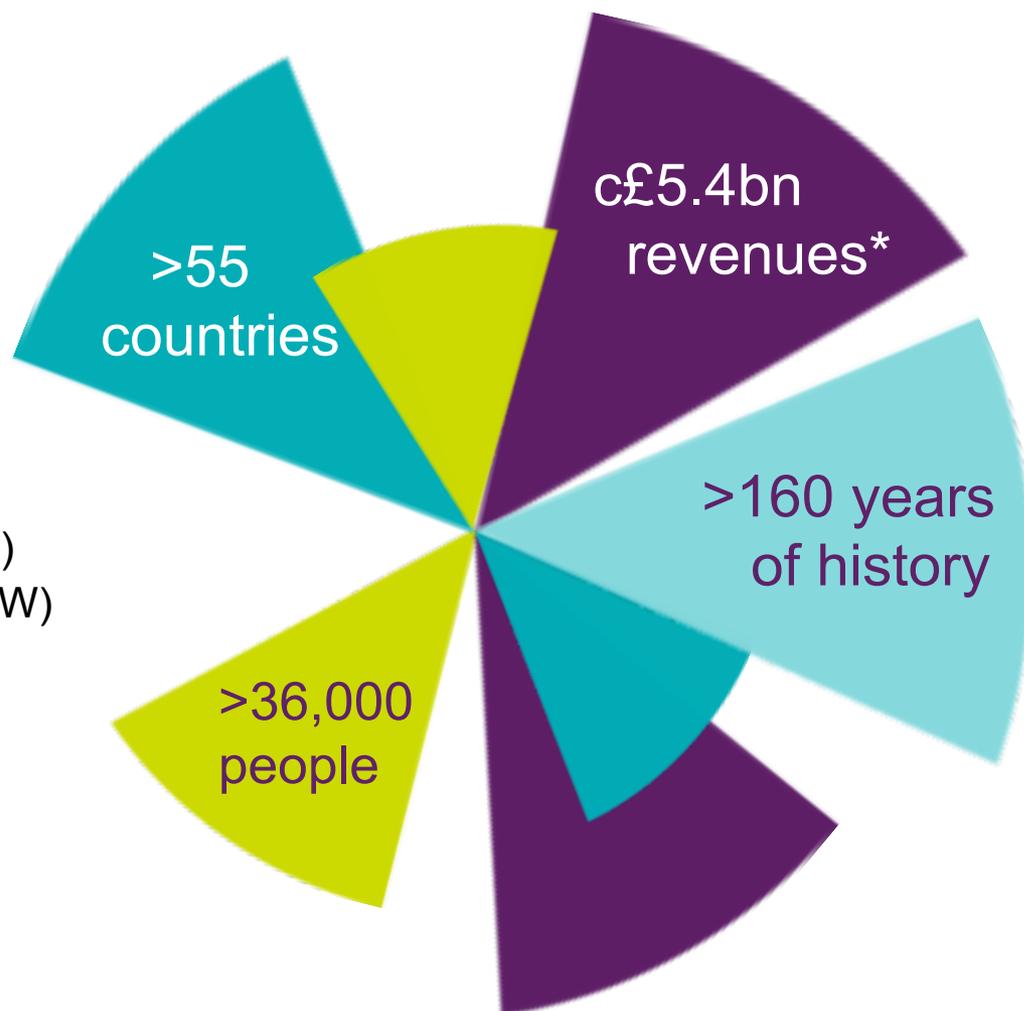
The Environmental Business Outlook The Amec Foster Wheeler Perspective





Amec Foster Wheeler

- ▶ Headquartered in London
- ▶ Listed on
 - ▶ London Stock Exchange (AMFW)
 - ▶ New York Stock Exchange (AMFW)



* 2016 full-year revenues

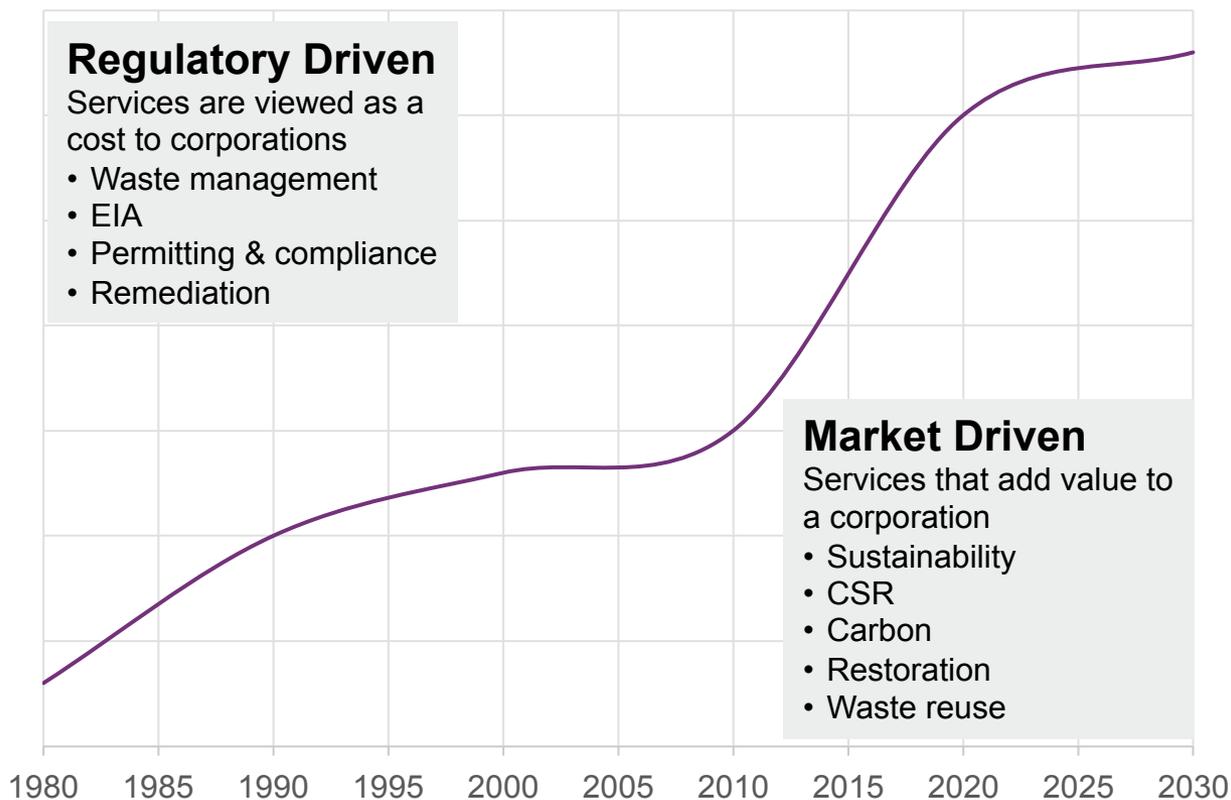


Four business lines, aligned with our customers





The evolution of environmental services



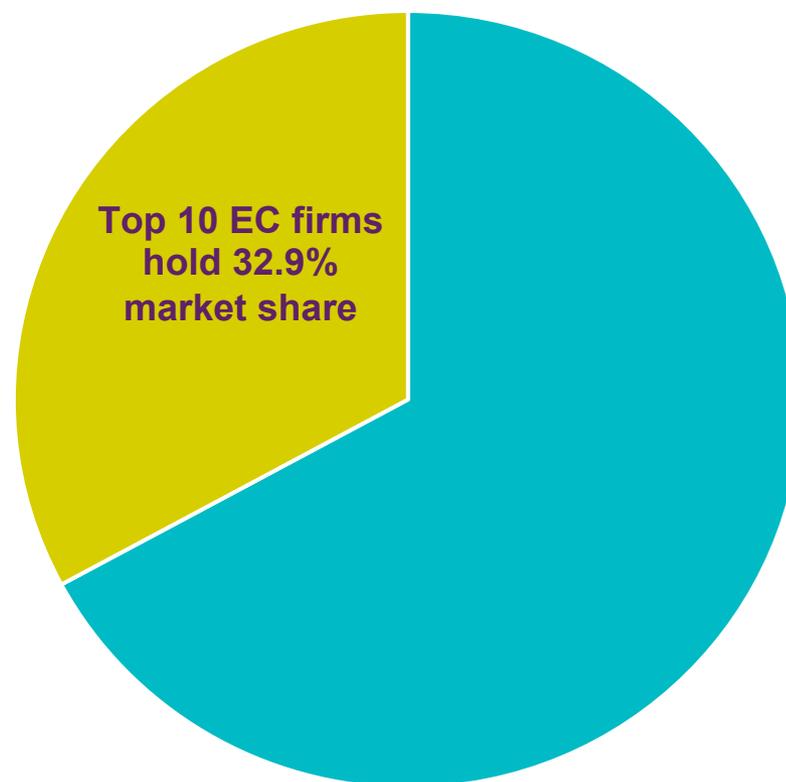
Source: Aquilogic/Environment Analyst 2016



The impact of M&A on environmental consulting

The top ten environmental consulting firms market share grew 9% over the last six years.

- ▶ AECOM/URS
- ▶ WSP/Parsons Brinckerhoff
- ▶ Ramboll/Environ
- ▶ Sweco/Grontmij
- ▶ Tetra Tech/Coffey International

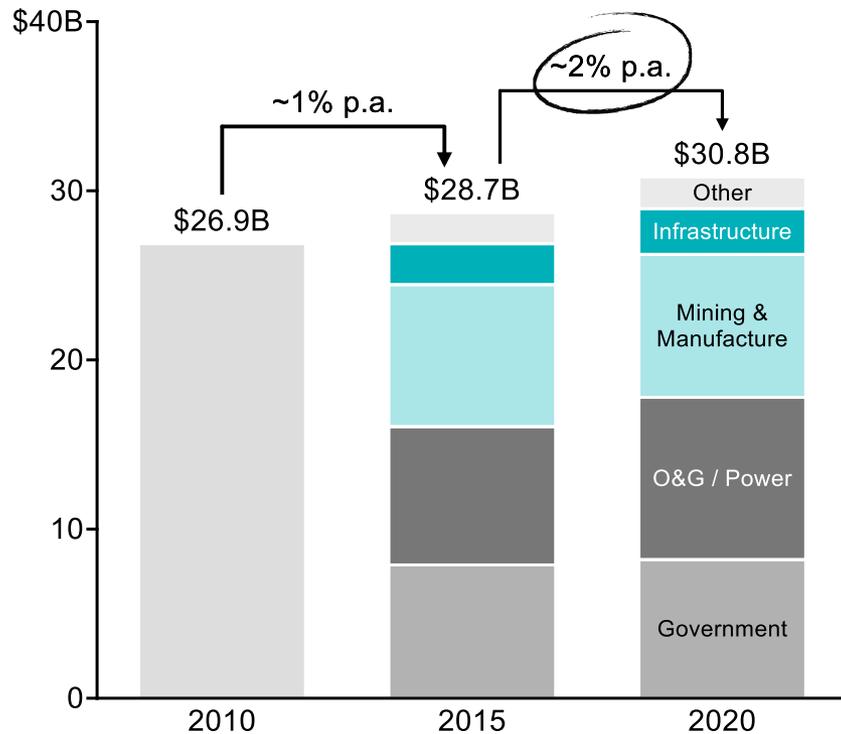


The environmental consulting and infrastructure markets continue to grow across the globe



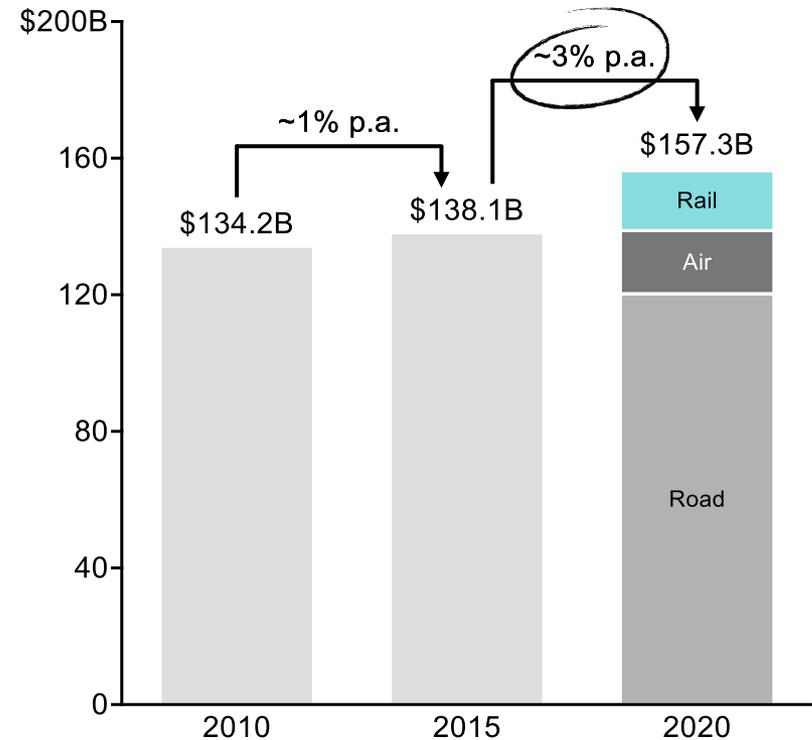
ENVIRONMENTAL CONSULTING SPEND

Global environmental consulting market, by client sector (\$B)



TRANSPORT CAPEX SPEND

Total annual North American transport capex spend (\$B)

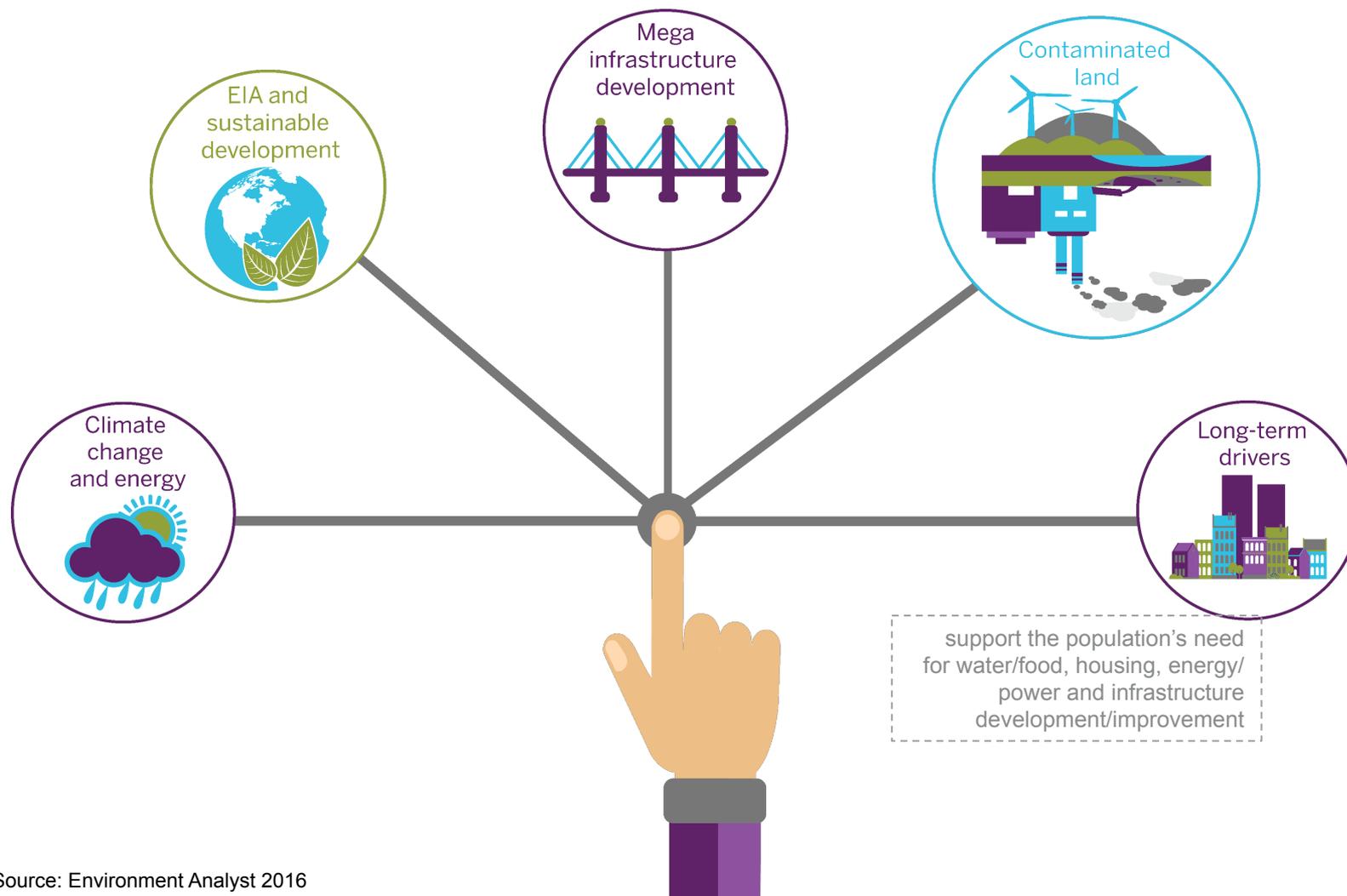


Note: Infrastructure spend does not include residential construction or utilities/energy spend
 Source: Environmental Analyst; IHS Global Construction 2016, Oxford Economics

Global infrastructure market forecast to grow 4-7% p.a. to 2025



What are the future service area trends?



Source: Environment Analyst 2016

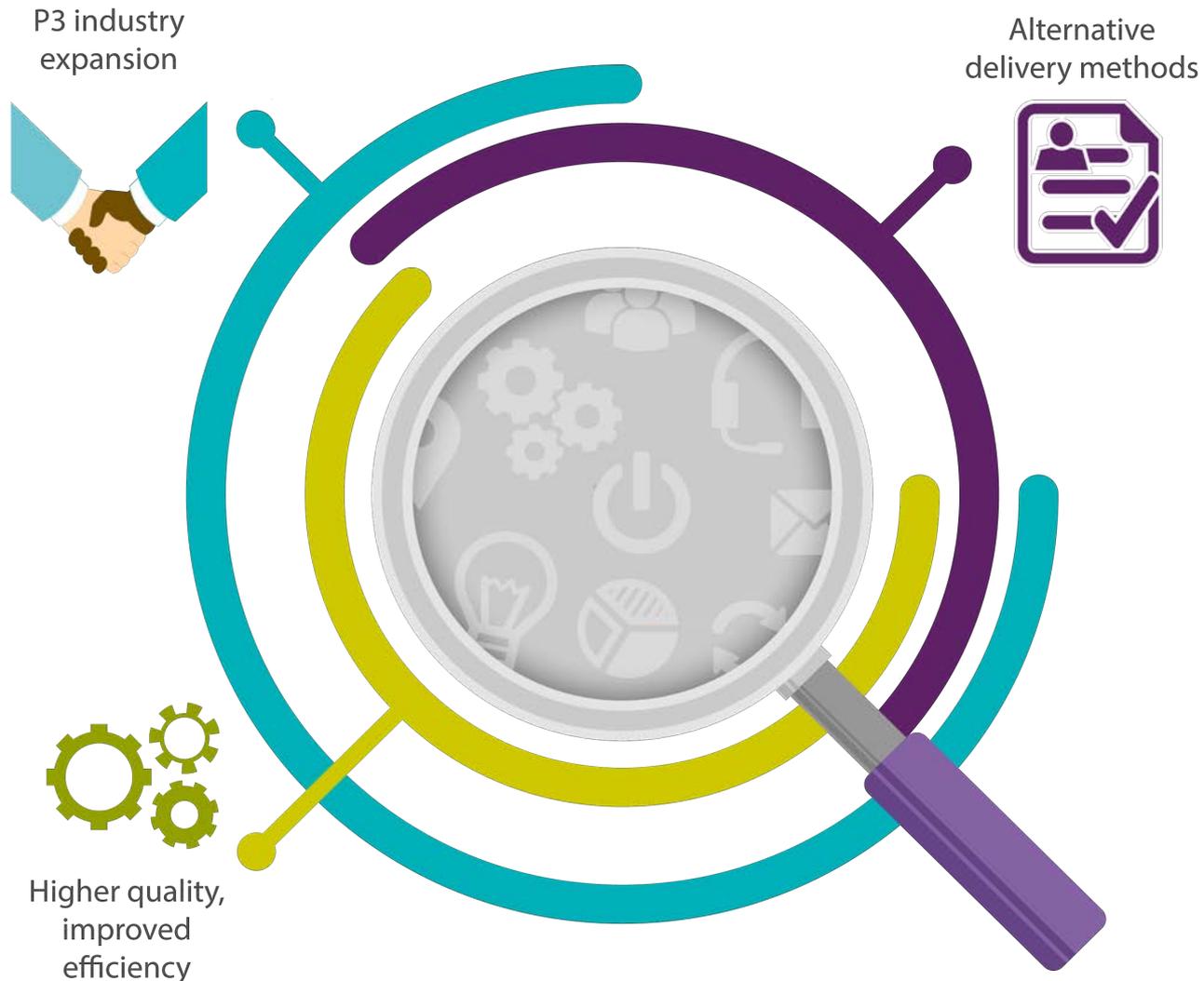


Customer response to market conditions





What's in store for the future?





A look at employment conditions



A/E employment has recovered from pre-2008 crash levels

1,453,800

Expected ten year employment growth for environmental engineers

12%



Needs

2017

- Environmental management
- Ecology and conservation
- Environmental impact assessment
- Sustainability
- Air pollution



High cost of turnover

\$50,000/person

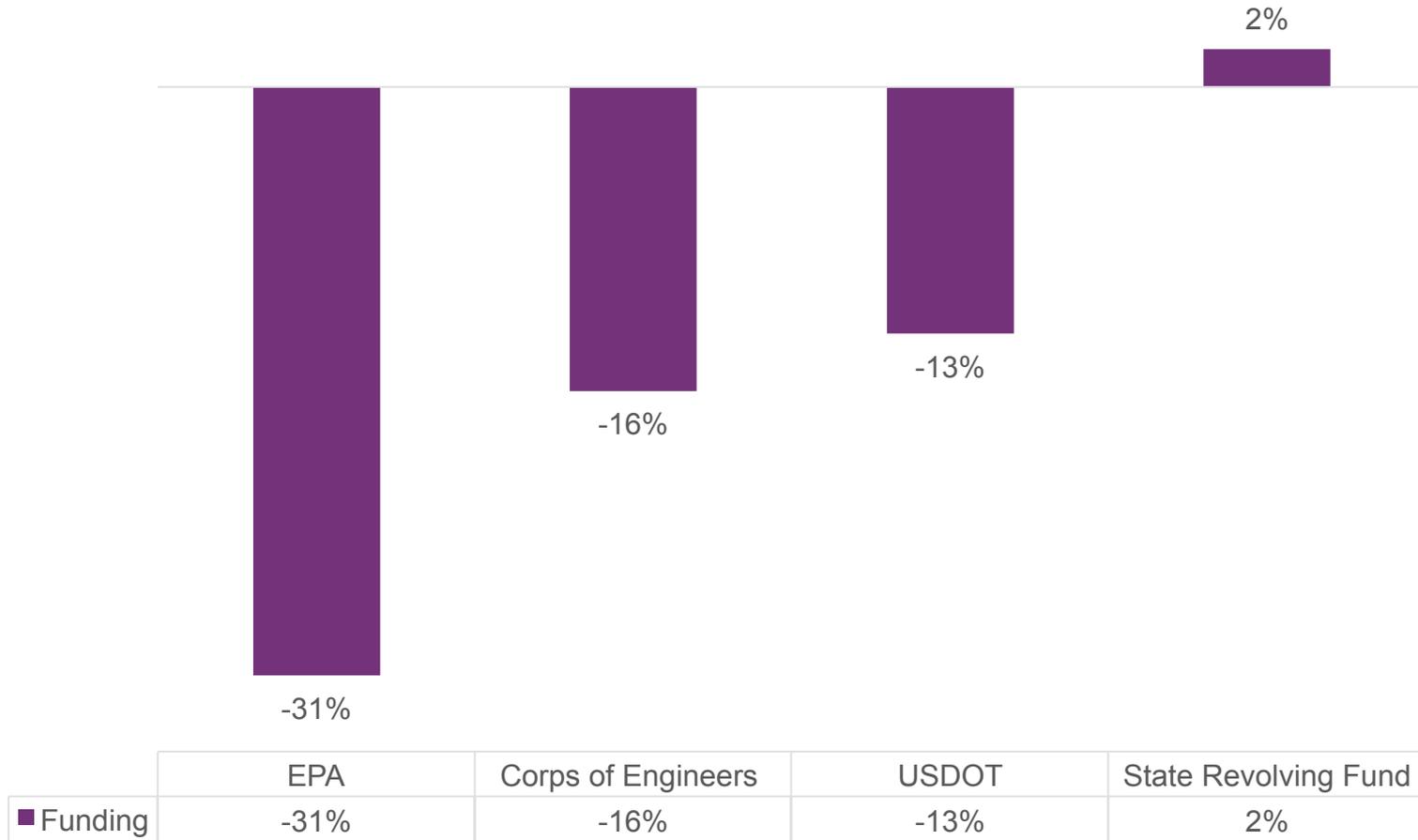
Larger public firms have more turnover

10.2% voluntary



The US government budget impact on the market

2018 Proposed Funding Changes





Thank you

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